

The World's Largest Tyre Manufacturers 2010

As of 31 May 2010	Sales							
	2009				2008		2007	
	Euro	Tyres % of total	Local cur.	Euro	Local cur.	Euro	Local cur.	
1.  ¹⁾	19,642.5	16,283.6 82.9 %	2,597.0	25,396.0	3,234.4	21,579.8	3,390.2	
2. 	14,807.0	14,510.9 98.0 %		16,408.0		16,867.0		
3.  ²⁾	11,373.0	11,373.0 100 %	16,301.0	13,825.9	19,488.0	14,889.7	19,644.0	
4. 	20,095.7	5,762.0 28.7 %		24,238.7		16,619.4		
5. 	4,462.2	3,992.9 89.5 %		4,660.2		6,075.6		
6.  ¹⁾	3,967.3	3,279.0 82.6 %	524.5	4,750.1	605.0	3,611.1	567.3	
7.  ^{1, 13)}				4,027.3	517.3	3,507.1	551.4	
8.  ^{4, 16)}	2,439.7	n.a.	4,809.9	2,297.8	4,076.5	2,356.5	3,241.2	
9.  ²⁾	2,048.4	2,048.4 100 %	2,779.0	2,044.5	2,881.8	2,222.8	2,932.6	
10.  ^{2, 3, 15)}				1,910.2		1,754.0		
11.  ^{1, 12)}				2,556.7	328.4	2,272.0	357.2	
12.  ²⁾				1,803.1	2,541.5	1,504.5	2,120.6	
13.  ⁴⁾				1,344.9	2,386.0	1,677.8	2,029.3	
 ⁹⁾	798.5	798.5 100 %		1,080.9		1,025.0		
 ⁹⁾				845.8	8,127.0	804.5	7,730.8	
 ^{5, 12)}	870.8	n.a.	61,419.4	837.2	57,155.2	866.6	50,367.5	
 ^{5, 13, 17)}				728.6	49,800.0	810.5	46,921.4	
 ²⁾	507.6	507.6 100%	727.6	735.4	1,036.7	568.3	837.0	
 ⁷⁾	463.2	n.a.	20,100.0	655.0	27,400.0	684.7	23,777.0	
 ⁹⁾				634.3	6,095.4	560.6	6,018.6	
 ^{5, 13, 14)}				799.1	55,430.0	487.1	28,266.6	
 ⁴⁾				425.4	754.6	412.9	567.9	
 ⁶⁾				360.4	772.2	438.6	750.7	
 ⁶⁾	2,622.9	290.0 11.1%	27,059.0	2,849.8	31,263.0	3,272.2	30,810.0	
 ⁹⁾				455.2	4,374.0	376.8	4,045.1	
 ⁹⁾				431.2	11,488.8	409.2	10,913.3	
 ¹⁰⁾				207.7	9,600.0	144.4	9,300.0	

1) in billion Yen
 2) in million US-dollar
 3) converted from Indonesien rupiah and Chinese yuan
 4) in billions Won
 5) in billions Indian rupee
 6) in million of Turkish lira

7) in millions Russian rouble
 8) in millions Swedish krone
 9) in millions Chinese yuan
 10) in millions Taiwanese dollar
 11) in millions Czech krone
 12) Business year October to September

Operating Profit / EBIT(DA)						Annual Net Profit					
2009		2008		2007		2009		2008		2007	
Euro	Local cur.	Euro	Local cur.	Euro	Local cur.	Euro	Local cur.	Euro	Local cur.	Euro	Local cur.
572.6	75.7	1,033.3	131.6	1,590.7	249.9	7.6	1.0	81.7	10.4	837.7	131.6
862.0		920.0		1,319.0		104.0		357.0		772.0	
260.0	372.0	561.0	804.0	105.4	139.0	-262.0	-375.0	-54.6	-77.0	456.3	602.0
1,165.8		-296.2		1,675.8		-1,649.2		-1,123.5		1,049.9	
217.4		43.0		364.0		-22.6		-413.0		323.6	
217.4	28.7	201.8	25.7	287.1	45.1	68.8	9.1	7.9	1.0	124.1	19.5
		99.7	12.8	210.5	33.1			-44.4	-5.7	134.2	21.1
328.7	549.3	64.4	114.2	191.6	263.6	n.a.		1.9	3.4	159.9	219.9
115.2	156.3	-153.7	-216.6	101.9	134.4	38.2	51.8	-155.7	-219.4	81.3	119.6
		37.3	581.4	48.2	664.7			-40.1	-624.8	6.6	90.8
		-23.1	-3.0	84.0	13.2			-83.5	-10.7	38.8	6.1
		133.3	187.8	182.1	256.6			n.a.		n.a.	
		20.3	36.0	92.3	111.6			-114.4	-203.0	-20.1	-24.3
102.0		247.0		234.0		58.3		139.9		168.9	
		-40.1	-385.5	21.2	204.1			-15.3	-147.0	17.6	168.8
56.5	3,984.8	31.0	2,113.9	44.9	2,609.6	35.9	2,503.3	21.2	1,445.6	29.6	1,717.8
		n.a.		70.0	4,052.7			19.0	1,300.0	46.6	2,696.9
-13.2	-18.9	52.0	73.3	16.9	24.8	-17.2	-24.6	9.5	13.3	-4.9	-7.2
n.a.		n.a.		17.0	592.0	n.a.		n.a.		n.a.	
		13.4	-129.1	15.7	168.2			10.1	97.1	9.9	106.3
		-10.8	-750.4	17.4	1,007.1			15.6	-1,079.8	11.5	666.9
		30.3	53.7	47.2	62.1			-9.0	-16.0	26.3	36.2
		22.7	48.7	38.5	65.9			14.8	31.8	36.5	62.5
75.0	773.0	34.1	374.0	182.3	1,716.0	41.0	419.0	-23.5	-258.0	90.0	847.0
		16.8	159.3	19.3	207.0			5.3	51.2	8.1	87.3
		27.0	719.9	27.2	724.5			5.8	155.3	25.0	666.6
		n.a.		n.a.				n.a.		n.a.	

13) Business year April to March

14) 2008 was an 18 month business year - September 2007 to March 2009

15) 18 month financial year: September 2007 to March 2009

*** Notes**

- Converted with exchange rate current at the end of the previous reporting period
- in million euro and local currency, where applicable
- n.a. = not available